

Introduction to

# Linear and Combinatorial Optimization

# 6

## Simplex: Anticycling and Phase I

### 6.1 Cycling

**Problem:** If an LP is degenerate, the simplex method might end up in an infinite loop (cycling).

Example:

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	$-3/4$	20	$-1/2$	6	0	0	0
$x_5 =$	0	$1/4$	-8	-1	9	1	0
$x_6 =$	0	$1/2$	-12	$-1/2$	3	0	1
$x_7 =$	1	0	0	1	0	0	1

Pivoting rules in this example

- Column selection: steepest descent rule,  
i.e., let non-basic variable with minimal reduced cost  $\bar{c}_j < 0$  enter the basis
- Row selection: smallest subscript rule,  
i.e., among basic variables eligible to exit the basis, select the one with smallest subscript

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$\frac{x_{B(i)}}{u_i}$
3	$-3/4$	20	$-1/2$	6	0	0	0	
$x_5 =$	0	1/4	-8	-1	9	1	0	0
$x_6 =$	0	1/2	-12	$-1/2$	3	0	1	0
$x_7 =$	1	0	0	1	0	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	-3/4	20	-1/2	6	0	0	0
$x_5 =$	0	1/4	-8	-1	9	1	0
$x_6 =$	0	1/2	-12	-1/2	3	0	1
$x_7 =$	1	0	0	1	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	0	-4	$-7/2$	33	3	0	0
$x_5 =$	0	1/4	-8	-1	9	1	0
$x_6 =$	0	1/2	-12	$-1/2$	3	0	1
$x_7 =$	1	0	0	1	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	0	-4	$-7/2$	33	3	0	0
$x_5 =$	0	1/4	-8	-1	9	1	0
$x_6 =$	0	1/2	-12	$-1/2$	3	0	1
$x_7 =$	1	0	0	1	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	0	-4	$-7/2$	33	3	0	0
$x_5 =$	0	1/4	-8	-1	9	1	0
$x_6 =$	0	0	4	$3/2$	-15	-2	1
$x_7 =$	1	0	0	1	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	0	-4	$-7/2$	33	3	0	0
$x_5 =$	0	1/4	-8	-1	9	1	0
$x_6 =$	0	0	4	$3/2$	-15	-2	0
$x_7 =$	1	0	0	1	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)



	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	
	3	0	-4	$-7/2$	33	3	0	0
$x_5 =$	0	1/4	-8	-1	9	1	0	0
$x_6 =$	0	0	4	$3/2$	-15	-2	1	0
$x_7 =$	1	0	0	1	0	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	
	3	0	-4	$-7/2$	33	3	0	0
$x_1 =$	0	1	-32	-4	36	4	0	0
$x_6 =$	0	0	4	$3/2$	-15	-2	1	0
$x_7 =$	1	0	0	1	0	0	0	1

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

**Bases visited**

(5, 6, 7)

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$\frac{x_{B(i)}}{u_i}$
$x_1 =$	3	0	-4	-7/2	33	3	0	0
$x_6 =$	0	1	-32	-4	36	4	0	0
$x_7 =$	0	0	4	3/2	-15	-2	1	0
	1	0	0	1	0	0	0	1

Basis change:  $x_2$  enters the basis,  $x_6$  leaves the basis.

**Bases visited**

$(5, 6, 7) \rightarrow (1, 6, 7)$

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$\frac{x_{B(i)}}{u_i}$
3	0	0	-2	18	1	1	0	
$x_1 =$	0	1	8	-84	-12	8	0	0
$x_2 =$	0	0	$3/8$	$-15/4$	$-1/2$	$1/4$	0	0
$x_7 =$	1	0	1	0	0	0	1	1

Basis change:  $x_3$  enters the basis,  $x_1$  leaves the basis.

### Bases visited

$(5, 6, 7) \rightarrow (1, 6, 7) \rightarrow (1, 2, 7)$

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$\frac{x_{B(i)}}{u_i}$	
	3	1/4	0	0	-3	-2	3	0	
$x_3 =$	0	1/8	0	1	-21/2	-3/2	1	0	-
$x_2 =$	0	-3/64	1	0	3/16	1/16	-1/8	0	0
$x_7 =$	1	-1/8	0	0	21/2	3/2	-1	1	2/21

Basis change:  $x_4$  enters the basis,  $x_2$  leaves the basis.

### Bases visited

$(5, 6, 7) \rightarrow (1, 6, 7) \rightarrow (1, 2, 7) \rightarrow (3, 2, 7)$

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$\frac{x_{B(i)}}{u_i}$
$x_3 =$	3	-1/2	16	0	0	-1	1	0
$x_4 =$	0	-5/2	56	1	0	2	-6	0
$x_7 =$	0	-1/4	16/3	0	1	1/3	-2/3	0
	1	5/2	-56	0	0	-2	6	1

Basis change:  $x_5$  enters the basis,  $x_3$  leaves the basis.

### Bases visited

$(5, 6, 7) \rightarrow (1, 6, 7) \rightarrow (1, 2, 7) \rightarrow (3, 2, 7) \rightarrow (3, 4, 7)$

### Observation

After 4 pivoting iterations our basic feasible solution still has not changed.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$\frac{x_{B(i)}}{u_i}$
	3	-7/4	44	1/2	0	0	-2	0
$x_5 =$	0	-5/4	28	1/2	0	1	-3	0
$x_4 =$	0	1/6	-4	-1/6	1	0	1/3	0
$x_7 =$	1	0	0	1	0	0	0	1

Basis change:  $x_6$  enters the basis,  $x_4$  leaves the basis.

### Bases visited

$(5, 6, 7) \rightarrow (1, 6, 7) \rightarrow (1, 2, 7) \rightarrow (3, 2, 7) \rightarrow (3, 4, 7)$   
 $\rightarrow (5, 4, 7)$

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
	3	$-3/4$	20	$-1/2$	6	0	0
$x_5 =$	0	$1/4$	-8	-1	9	1	0
$x_6 =$	0	$1/2$	-12	$-1/2$	3	0	1
$x_7 =$	1	0	0	1	0	0	1

### Bases visited

$(5, 6, 7) \rightarrow (1, 6, 7) \rightarrow (1, 2, 7) \rightarrow (3, 2, 7) \rightarrow (3, 4, 7)$   
 $\rightarrow (5, 4, 7) \rightarrow (5, 6, 7)$

This is the same basis that we started with.

### Conclusion

Continuing with the pivoting rules we agreed on at the beginning, the simplex method will never terminate in this example.



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## Simplex: Anticycling and Phase I

### 6.2 Lexicographic & Bland's Rule

**Definition 6.1**

- a** A vector  $u \in \mathbb{R}^n$  is **lexicographically positive (negative)** if  $u \neq 0$  and the first nonzero entry of  $u$  is positive (negative). Symbolically, we write  $u >_L 0$  (resp.  $u <_L 0$ ).
- b** A vector  $u \in \mathbb{R}^n$  is **lexicographically larger (smaller)** than a vector  $v \in \mathbb{R}^n$  if  $u - v >_L 0$  (resp.  $u - v <_L 0$ ). We write  $u >_L v$  (resp.  $u <_L v$ ).

Examples:

$$(0, 2, 3, 0)^\top >_L (0, 2, 1, 4)^\top$$

$$(0, 4, 5, 0)^\top <_L (1, 2, 1, 2)^\top$$

### Lexicographic pivoting rule in the full tableau implementation

- i** Choose an arbitrary column  $A_j$  with  $\bar{c}_j < 0$  to enter the basis. Let  $u := A_B^{-1}A_j$  be the  $j$ th column of the tableau.
- ii** For each  $i$  with  $u_i > 0$ , divide the  $i$ th row of the tableau by  $u_i$  and choose the lexicographically smallest row  $\ell$ . Then the  $\ell$ th basic variable  $x_{B(\ell)}$  exits the basis.

#### Remarks.

- The lexicographic pivoting rule always leads to a unique choice for the exiting variable. Otherwise two rows of  $A_B^{-1}A$  would have to be linearly dependent which contradicts our assumption on the matrix  $A$ .
- The chosen  $\ell$  meets the requirement

$$\frac{x_{B(\ell)}}{u_\ell} = \min_{i: u_i > 0} \frac{x_{B(i)}}{u_i}$$

because after dividing the  $i$ th row by  $u_i$  its zeroth entry is  $\frac{x_{B(i)}}{u_i}$ .

**Theorem 6.2** Suppose that the simplex method starts with lexicographically positive rows  $1, \dots, m$  in the simplex tableau. Suppose that the lexicographic pivoting rule is followed. Then:

- a All rows remain lexicographically positive throughout the algorithm.
- b The zeroth row strictly increases lexicographically at each iteration.
- c The simplex method terminates after a finite number of iterations.

**Corollary 6.3** Every bounded LP in standard form has an optimal basis matrix.

**Proof:** **a** all rows remain lexicographically positive

- let  $T = A_B^{-1}[b, A]$  be the full tableau, assume all rows  $T_{i,\cdot} >_L 0$
- let  $\bar{B} = (B(1), \dots, B(\ell - 1), j, B(\ell), B(m))$
- then  $u = A_B^{-1}A_j$ ,  $u_\ell > 0$ , and  $\frac{T_{\ell,\cdot}}{u_\ell} <_L \frac{T_{i,\cdot}}{u_i}$  for all  $i$  with  $u_i > 0$
- let  $\bar{T} = A_{\bar{B}}^{-1}[b, A]$
- $\bar{T}_{\ell,\cdot} = \frac{1}{u_\ell} T_{\ell,\cdot} >_L 0$
- for  $i \neq \ell$ ,  $\bar{T}_{i,\cdot} = T_{i,\cdot} - \frac{u_i}{u_\ell} T_{\ell,\cdot}$ 
  - if  $u_i \leq 0$ , then  $\bar{T}_{i,\cdot}$  is the sum of a lex. pos. row and a row that is lex. pos. or zero, so it is lex. pos.
  - if  $u_i > 0$ , then  $\frac{T_{i,\cdot}}{u_i} >_L \frac{T_{\ell,\cdot}}{u_\ell} \implies \bar{T}_{i,\cdot} = T_{i,\cdot} - \frac{u_i}{u_\ell} T_{\ell,\cdot} >_L 0$

**b** zeroth row strictly increases lexicographically

- $\bar{T}_{0,\cdot} = T_{0,\cdot} - \frac{\bar{c}_j}{u_\ell} T_{\ell,\cdot} \implies \bar{T}_{0,\cdot} >_L T_{0,\cdot}$ , since  $\frac{\bar{c}_j}{u_\ell} < 0$  and  $T_{\ell,\cdot} >_L 0$

**c** simplex method terminates

- follows from **b** since zeroth row is uniquely determined by current basis

Example:

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	$-3/4$	20	$-1/2$	6	0	0	0
$x_5 =$	0	$\frac{1}{4}$	-8	-1	9	1	0
$x_6 =$	0	$\frac{1}{2}$	-12	$-\frac{1}{2}$	3	0	1
$x_7 =$	1	0	0	1	0	0	1

Pivoting rules in this example

- Column selection: steepest descent rule,  
i.e., let non-basic variable with minimal reduced cost  $\bar{c}_j < 0$  enter the basis
- Row selection: lexicographic rule,  
i.e., among basic variables eligible to exit the basis, select the one lexicographically minimizing  $T_{i,\cdot}/u_i$

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	$-\frac{3}{4}$	20	$-\frac{1}{2}$	6	0	0	0
$x_5 =$	$\frac{1}{4}$	-8	-1	9	1	0	0
$x_6 =$	$\frac{1}{2}$	-12	$-\frac{1}{2}$	3	0	1	0
$x_7 =$	0	0	1	0	0	0	1

$T_i./u_i$  for  $i$  with  $u_i > 0$ :

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
0	1	-32	-4	36	4	0	0
0	1	-24	-1	6	0	2	0

Basis change:  $x_1$  enters the basis,  $x_5$  leaves the basis.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	0	-4	$-\frac{7}{2}$	33	3	0	0
$x_1 =$	0	-32	-4	36	4	0	0
$x_6 =$	0	4	$\frac{3}{2}$	-15	-2	1	0
$x_7 =$	1	0	1	0	0	0	1

Basis change:  $x_2$  enters the basis,  $x_6$  leaves the basis.



	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
3	0	0	-2	18	1	1	0
$x_1 =$	0	1	8	-84	-12	8	0
$x_2 =$	0	0	$\frac{3}{8}$	$-\frac{15}{4}$	$-\frac{1}{2}$	$\frac{1}{4}$	0
$x_7 =$	1	0	1	0	0	0	1

$T_i./u_i$  for  $i$  with  $u_i > 0$ :

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
0	$\frac{1}{8}$	0	1	$-\frac{21}{2}$	$-\frac{3}{2}$	1	0
0	0	$\frac{8}{3}$	1	-10	$-\frac{4}{3}$	$\frac{2}{3}$	0
1	0	0	1	0	0	0	1

Basis change:  $x_3$  enters the basis,  $x_2$  leaves the basis.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
	3	0	$\frac{16}{3}$	0	$-\frac{5}{3}$	$\frac{7}{3}$	0
$x_1 =$	0	1	$-\frac{64}{3}$	0	$-\frac{4}{3}$	$\frac{8}{3}$	0
$x_3 =$	0	0	$\frac{8}{3}$	1	$-\frac{4}{3}$	$\frac{2}{3}$	0
$x_7 =$	1	0	$-\frac{8}{3}$	0	$\frac{4}{3}$	$-\frac{2}{3}$	1

Basis change:  $x_4$  enters the basis,  $x_7$  leaves the basis.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	
	$\frac{16}{5}$	$0$	$\frac{24}{5}$	$0$	$0$	$-\frac{7}{5}$	$\frac{11}{5}$	$\frac{1}{5}$
$x_1 =$	$\frac{2}{5}$	$1$	$-\frac{112}{5}$	$0$	$0$	$-\frac{4}{5}$	$\frac{12}{5}$	$\frac{2}{5}$
$x_3 =$	$1$	$0$	$0$	$1$	$0$	$0$	$0$	$1$
$x_4 =$	$\frac{1}{10}$	$0$	$-\frac{4}{15}$	$0$	$1$	$\frac{2}{15}$	$-\frac{1}{15}$	$\frac{1}{10}$

Basis change:  $x_5$  enters the basis,  $x_4$  leaves the basis.

		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
	$\frac{17}{4}$	0	2	0	$\frac{21}{2}$	0	$\frac{3}{2}$	$\frac{5}{4}$
$x_1 =$	1	1	-24	0	6	0	2	1
$x_3 =$	1	0	0	1	0	0	0	1
$x_5 =$	$\frac{3}{4}$	0	-2	0	$\frac{15}{2}$	1	$-\frac{1}{2}$	$\frac{3}{4}$

Thus  $(1, 0, 1, 0, 3/4, 0, 0)$  is an optimal solution with cost  $-17/4$ .

- Lexicographic rule can be derived by considering small perturbation of right hand side  $b$  leading to non-degenerate problem (see exercises).
- Lexicographic pivoting rule can also be used in conjunction with revised simplex method, provided that  $A_B^{-1}$  is computed explicitly (not the case in sophisticated implementations).
- Assumption in theorem on lexicographically positive rows in tableau can be made without loss of generality:
  - Rearrange columns of  $A$  such that basic columns (forming identity matrix in tableau) come first.
  - Since zeroth column is nonnegative for basic feasible solution, all rows are lexicographically positive.

### Smallest subscript pivoting rule (Bland's rule)

- i Choose the column  $A_j$  with  $\bar{c}_j < 0$  and  $j$  minimal to enter the basis.
- ii Among all basic variables  $x_i$  that could exit the basis, select the one with smallest  $i$ .

**Theorem 6.4** Simplex method with Bland's rule terminates after finitely many iterations.

**Proof:** see exercise

#### Remark

Bland's rule is compatible with an implementation of the revised simplex method in which the reduced costs of the nonbasic variables are computed one at a time, in the natural order, until a negative one is discovered.

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## Simplex: Anticycling and Phase I

### 6.3 Phase I

- how do we obtain an initial feasible solution?

Example:

$$\begin{array}{rcll}
 \min & x_1 & + & x_2 & + & x_3 & & & & \\
 \text{s.t.} & x_1 & + & 2x_2 & + & 3x_3 & & & & = & 3 \\
 & -x_1 & + & 2x_2 & + & 6x_3 & & & & = & 2 \\
 & & & 4x_2 & + & 9x_3 & & & & = & 5 \\
 & & & & & 3x_3 & + & x_4 & & = & 1 \\
 & & & & & & & & & x_1, \dots, x_4 & \geq & 0
 \end{array}$$

Auxiliary problem with artificial variables:

$$\begin{array}{rcll}
 \min & & & & & x_5 & + & x_6 & + & x_7 & + & x_8 & & & & \\
 \text{s.t.} & x_1 & + & 2x_2 & + & 3x_3 & & & & & + & x_5 & & & & = & 3 \\
 & -x_1 & + & 2x_2 & + & 6x_3 & & & & & & + & x_6 & & & = & 2 \\
 & & & 4x_2 & + & 9x_3 & & & & & & & + & x_7 & & = & 5 \\
 & & & & & 3x_3 & + & x_4 & & & & & & + & x_8 & = & 1 \\
 & & & & & & & & & & & & & & & x_1, \dots, x_4, x_5, \dots, x_8 & \geq & 0
 \end{array}$$



Auxiliary problem with artificial variables:

$$\begin{array}{rllllllll}
 \min & & & & x_5 & +x_6 & +x_7 & +x_8 & & \\
 \text{s.t.} & x_1 & +2x_2 & +3x_3 & +x_5 & & & & & = 3 \\
 & -x_1 & +2x_2 & +6x_3 & & +x_6 & & & & = 2 \\
 & & 4x_2 & +9x_3 & & & +x_7 & & & = 5 \\
 & & & 3x_3 & +x_4 & & & +x_8 & & = 1 \\
 & & & & & & & & & & x_1, \dots, x_4, x_5, \dots, x_8 \geq 0
 \end{array}$$

## Observation

$x = (0, 0, 0, 0, 3, 2, 5, 1)$  is a basic feasible solution for this problem with basic variables  $(x_5, x_6, x_7, x_8)$ . We can thus form the initial tableau.

		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	0	0	0	0	0	1	1	1	1
$x_5 =$	3	1	2	3	0	1	0	0	0
$x_6 =$	2	-1	2	6	0	0	1	0	0
$x_7 =$	5	0	4	9	0	0	0	1	0
$x_8 =$	1	0	0	3	1	0	0	0	1

Calculate reduced costs by eliminating the nonzero-entries for the basis-variables, this works since  $\bar{c} = c - c_B A_B^{-1} A = -\mathbf{1}A$

Now we can proceed as seen before...

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	0	0	0	0	1	1	1	1
$x_5 =$	3	1	2	3	0	1	0	0
$x_6 =$	2	-1	2	6	0	0	1	0
$x_7 =$	5	0	4	9	0	0	0	1
$x_8 =$	1	0	0	3	1	0	0	1

Calculate reduced costs by eliminating the nonzero-entries for the basis-variables, this works since  $\bar{c} = c - c_B A_B^{-1} A = -\mathbf{1}A$

Now we can proceed as seen before...

		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	-3	-1	-2	-3	0	0	1	1	1
$x_5 =$	3	1	2	3	0	1	0	0	0
$x_6 =$	2	-1	2	6	0	0	1	0	0
$x_7 =$	5	0	4	9	0	0	0	1	0
$x_8 =$	1	0	0	3	1	0	0	0	1

Calculate reduced costs by eliminating the nonzero-entries for the basis-variables, this works since  $\bar{c} = c - c_B A_B^{-1} A = -\mathbf{1}A$

Now we can proceed as seen before...

		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	-5	0	-4	-9	0	0	0	1	1
$x_5 =$	3	1	2	3	0	1	0	0	0
$x_6 =$	2	-1	2	6	0	0	1	0	0
$x_7 =$	5	0	4	9	0	0	0	1	0
$x_8 =$	1	0	0	3	1	0	0	0	1

Calculate reduced costs by eliminating the nonzero-entries for the basis-variables, this works since  $\bar{c} = c - c_B A_B^{-1} A = -\mathbf{1}A$

Now we can proceed as seen before...

		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	-10	0	-8	-18	0	0	0	0	1
$x_5 =$	3	1	2	3	0	1	0	0	0
$x_6 =$	2	-1	2	6	0	0	1	0	0
$x_7 =$	5	0	4	9	0	0	0	1	0
$x_8 =$	1	0	0	3	1	0	0	0	1

Calculate reduced costs by eliminating the nonzero-entries for the basis-variables, this works since  $\bar{c} = c - c_B A_B^{-1} A = -\mathbf{1}A$

Now we can proceed as seen before...

		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	-11	0	-8	-21	-1	0	0	0	0
$x_5 =$	3	1	2	3	0	1	0	0	0
$x_6 =$	2	-1	2	6	0	0	1	0	0
$x_7 =$	5	0	4	9	0	0	0	1	0
$x_8 =$	1	0	0	3	1	0	0	0	1

Calculate reduced costs by eliminating the nonzero-entries for the basis-variables, this works since  $\bar{c} = c - c_B A_B^{-1} A = -\mathbf{1}A$

Now we can proceed as seen before...

		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	-11	0	-8	-21	-1	0	0	0	0
$x_5 =$	3	1	2	3	0	1	0	0	0
$x_6 =$	2	-1	2	6	0	0	1	0	0
$x_7 =$	5	0	4	9	0	0	0	1	0
$x_8 =$	1	0	0	3	1	0	0	0	1

Basis change:  $x_4$  enters the basis,  $x_8$  exits.



		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
	-10	0	-8	-18	0	0	0	0	1
$x_5 =$	3	1	2	3	0	1	0	0	0
$x_6 =$	2	-1	2	6	0	0	1	0	0
$x_7 =$	5	0	4	9	0	0	0	1	0
$x_4 =$	1	0	0	3	1	0	0	0	1

Basis change:  $x_3$  enters the basis,  $x_4$  exits.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
$-4$	0	$-8$	0	6	0	0	0	7
$x_5 =$	2	1	2	0	$-1$	1	0	$-1$
$x_6 =$	0	$-1$	2	0	$-2$	0	1	$-2$
$x_7 =$	2	0	4	0	$-3$	0	0	$-3$
$x_3 =$	$1/3$	0	0	1	$1/3$	0	0	$1/3$

Basis change:  $x_2$  enters the basis,  $x_6$  exits.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$	
$-4$	$-4$	$0$	$0$	$-2$	$0$	$4$	$0$	$-1$	
$x_5 =$	$2$	$2$	$0$	$0$	$1$	$1$	$-1$	$0$	$1$
$x_2 =$	$0$	$-1/2$	$1$	$0$	$-1$	$0$	$1/2$	$0$	$-1$
$x_7 =$	$2$	$2$	$0$	$0$	$1$	$0$	$-2$	$1$	$1$
$x_3 =$	$1/3$	$0$	$0$	$1$	$1/3$	$0$	$0$	$0$	$1/3$

Basis change:  $x_1$  enters the basis,  $x_5$  exits.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$	
0	0	0	0	0	2	2	0	1	
$x_1 =$	1	1	0	0	1/2	1/2	-1/2	0	1/2
$x_2 =$	1/2	0	1	0	-3/4	1/4	1/4	0	-3/4
$x_7 =$	0	0	0	0	0	-1	-1	1	0
$x_3 =$	1/3	0	0	1	1/3	0	0	0	1/3

Basic feasible solution for auxiliary problem with (auxiliary) cost value 0

⇒ Also feasible for the original problem - but not (yet) basic.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$x_8$
0	0	0	0	0	2	2	0	1
$x_1 =$	1	0	0	$1/2$	$1/2$	$-1/2$	0	$1/2$
$x_2 =$	$1/2$	1	0	$-3/4$	$1/4$	$1/4$	0	$-3/4$
$x_7 =$	0	0	0	0	-1	-1	1	0
$x_3 =$	$1/3$	0	0	$1/3$	0	0	0	$1/3$

## Observation

Restricting the tableau to the original variables, we get a zero-row.

Thus the original equations are linearly dependent.

→ We can remove the third row.

	$x_1$	$x_2$	$x_3$	$x_4$
$-11/6$	0	0	0	$-1/12$
$x_1 =$	1	1	0	$1/2$
$x_2 =$	$1/2$	0	1	$-3/4$
$x_3 =$	$1/3$	0	0	$1/3$

We finally obtain a basic feasible solution for the original problem.

After computing the reduced costs for this basis (as seen in the beginning), the simplex method can start with its typical iterations.

## Auxiliary problem

$$\begin{array}{rllllllll}
 \min & & & & x_5 & +x_6 & +x_7 & +x_8 & & \\
 \text{s.t.} & x_1 & +2x_2 & +3x_3 & +x_5 & & & & & = 3 \\
 & -x_1 & +2x_2 & +6x_3 & & +x_6 & & & & = 2 \\
 & & 4x_2 & +9x_3 & & & +x_7 & & & = 5 \\
 & & & 3x_3 & +x_4 & & & +x_8 & & = 1 \\
 & & & & & & & & x_1, \dots, x_8 & \geq 0
 \end{array}$$

Artificial variable  $x_8$  could have been omitted by setting  $x_4$  to 1 in the initial basis. This is possible as  $x_4$  does only appear in one constraint.

Generally, this can be done, e.g., with all slack variables that have nonnegative right hand sides.

**Given:** LP in standard form:  $\min\{c^T \cdot x \mid A \cdot x = b, x \geq 0\}$

- i Transform problem such that  $b \geq 0$  (multiply constraints by  $-1$ ).
- ii Introduce artificial variables  $y_1, \dots, y_m$  and solve auxiliary problem

$$\min \sum_{i=1}^m y_i \quad \text{s.t. } A \cdot x + I_m \cdot y = b, \quad x, y \geq 0.$$

- iii If optimal cost is positive, then STOP (original LP is infeasible).
- iv If no artificial variable is in final basis, eliminate artificial variables and columns and STOP (feasible basis for original LP has been found).
- v If  $\ell$ th basic variable is artificial, find  $j \in \{1, \dots, n\}$  with  $\ell$ th entry in  $A_B^{-1} \cdot A_j$  nonzero. Use this entry as pivot element and replace  $\ell$ th basic variable with  $x_j$ .
- vi If no such  $j \in \{1, \dots, n\}$  exists, eliminate  $\ell$ th row (constraint).



## Two-phase simplex method

- 1 Given an LP in standard form, first run phase I.
- 2 If phase I yields a basic feasible solution for the original LP, enter “phase II” (see above).

## Possible outcomes of the two-phase simplex method

- i Problem is infeasible (detected in phase I).
- ii Problem is feasible but rows of  $A$  are linearly dependent (detected and corrected at the end of phase I by eliminating redundant constraints.)
- iii Optimal cost is  $-\infty$  (detected in phase II).
- iv Problem has optimal basic feasible solution (found in phase II).

Remark: ii is not an outcome but only an intermediate result leading to outcome iii or iv.

**Alternative idea:** Combine the two phases into one by introducing sufficiently large **penalty costs** for artificial variables.

This way, the LP

$$\begin{aligned} \min \quad & \sum_{i=1}^n c_i x_i \\ \text{s.t.} \quad & A \cdot x = b \\ & x \geq 0 \end{aligned}$$

becomes:

$$\begin{aligned} \min \quad & \sum_{i=1}^n c_i x_i + M \cdot \sum_{j=1}^m y_j \\ \text{s.t.} \quad & A \cdot x + I_m \cdot y = b \\ & x, y \geq 0 \end{aligned}$$

**Remark:** If  $M$  is sufficiently large and the original program has a feasible solution, all artificial variables will be driven to zero by the simplex method.

### Observation

Initially,  $M$  only occurs in the zeroth row. As the zeroth row never becomes pivot row, this property is maintained while the simplex method is running.

All we need to have is an order on all values that can appear as reduced cost coefficients.

### Order on cost coefficients

$$aM + b < cM + d \quad :\iff \quad (a < c) \vee (a = c \wedge b < d)$$

In particular,  $-aM + b < 0 < aM + b$  for any positive  $a$  and arbitrary  $b$ , and we can decide whether a cost coefficient is negative or not.

→ There is no need to give  $M$  a fixed numerical value.

Example:

$$\begin{array}{llllll} \min & x_1 & + & x_2 & + & x_3 \\ \text{s.t.} & x_1 & + & 2x_2 & + & 3x_3 & = & 3 \\ & -x_1 & + & 2x_2 & + & 6x_3 & = & 2 \\ & & & 4x_2 & + & 9x_3 & = & 5 \\ & & & & & 3x_3 & + & x_4 & = & 1 \\ & & & & & & & x_1, \dots, x_4 & \geq & 0 \end{array}$$

Auxiliary problem:

$$\begin{array}{llllllll}
 \min & x_1 & +x_2 & +x_3 & & +M x_5 & +M x_6 & +M x_7 \\
 \text{s.t.} & x_1 & +2 x_2 & +3 x_3 & & x_5 & & & = & 3 \\
 & -x_1 & +2 x_2 & +6 x_3 & & & +x_6 & & = & 2 \\
 & & 4 x_2 & +9 x_3 & & & & +x_7 & = & 5 \\
 & & & 3 x_3 & +x_4 & & & & = & 1 \\
 & & & & & & & & & x_1, \dots, x_4, x_5, x_6, x_7 \geq 0
 \end{array}$$

Note that this time the unnecessary artificial variable  $x_8$  has been omitted.

We start off with  $(x_5, x_6, x_7, x_4) = (3, 2, 5, 1)$ .

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
0	1	1	1	0	$M$	$M$	$M$
3	1	2	3	0	1	0	0
2	-1	2	6	0	0	1	0
5	0	4	9	0	0	0	1
1	0	0	3	1	0	0	0

Compute reduced costs by eliminating the nonzero entries for the basic variables.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
0	1	1	1	0	$M$	$M$	$M$
3	1	2	3	0	1	0	0
2	-1	2	6	0	0	1	0
5	0	4	9	0	0	0	1
1	0	0	3	1	0	0	0

Compute reduced costs by eliminating the nonzero entries for the basic variables.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-3M$	$-M + 1$	$-2M + 1$	$-3M + 1$	0	0	$M$	$M$
3	1	2	3	0	1	0	0
2	-1	2	6	0	0	1	0
5	0	4	9	0	0	0	1
1	0	0	3	1	0	0	0

Compute reduced costs by eliminating the nonzero entries for the basic variables.



	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-5M$	1	$-4M + 1$	$-9M + 1$	0	0	0	$M$
3	1	2	3	0	1	0	0
2	-1	2	6	0	0	1	0
5	0	4	9	0	0	0	1
1	0	0	3	1	0	0	0

Compute reduced costs by eliminating the nonzero entries for the basic variables.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-10M$	1	$-8M + 1$	$-18M + 1$	0	0	0	0
3	1	2	3	0	1	0	0
2	-1	2	6	0	0	1	0
5	0	4	9	0	0	0	1
1	0	0	3	1	0	0	0

Compute reduced costs by eliminating the nonzero entries for the basic variables.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-10M$	1	$-8M + 1$	$-18M + 1$	0	0	0	0
3	1	2	3	0	1	0	0
2	-1	2	6	0	0	1	0
5	0	4	9	0	0	0	1
1	0	0	3	1	0	0	0

Compute reduced costs by eliminating the nonzero entries for the basic variables.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-10M$	1	$-8M + 1$	$-18M + 1$	0	0	0	0
3	1	2	3	0	1	0	0
2	-1	2	6	0	0	1	0
5	0	4	9	0	0	0	1
1	0	0	3	1	0	0	0

Reduced costs for  $x_2$  and  $x_3$  are negative.

Basis change:  $x_3$  enters the basis,  $x_4$  leaves.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-4M - 1/3$	1	$-8M + 1$	0	$6M - 1/3$	0	0	0
2	1	2	0	-1	1	0	0
0	-1	2	0	-2	0	1	0
2	0	4	0	-3	0	0	1
$1/3$	0	0	1	$1/3$	0	0	0

Basis change:  $x_2$  enters the basis,  $x_6$  leaves.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-4M - 1/3$	$-4M + 3/2$	0	0	$-2M + 2/3$	0	$4M - 1/2$	0
2	2	0	0	1	1	-1	0
0	-1/2	1	0	-1	0	1/2	0
2	2	0	0	1	0	-2	1
1/3	0	0	1	1/3	0	0	0

Basis change:  $x_1$  enters the basis,  $x_5$  leaves.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-11/6$	0	0	0	$-1/12$	$2M - 3/4$	$2M + 1/4$	0
1	1	0	0	$1/2$	$1/2$	$-1/2$	0
$1/2$	0	1	0	$-3/4$	$1/4$	$1/4$	0
0	0	0	0	0	-1	-1	1
$1/3$	0	0	1	$1/3$	0	0	0

Note that all artificial variables have already been driven to 0.

Basis change:  $x_4$  enters the basis,  $x_3$  leaves.

	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$
$-7/4$	0	0	$1/4$	0	$2M - 3/4$	$2M + 1/4$	0
$1/2$	1	0	$-3/2$	0	$1/2$	$-1/2$	0
$5/4$	0	1	$9/4$	0	$1/4$	$1/4$	0
0	0	0	0	0	-1	-1	1
1	0	0	3	1	0	0	0

We now have an optimal solution to the auxiliary problem, as all costs are nonnegative ( $M$  presumed large enough).

By eliminating the third row as in the previous example, we get a basic feasible and also optimal solution to the original problem.