

## Lecture #10 Notes Summary

Reducing the PoA: pricing, augmenting capacities, and Stackelberg routing.

## Summary of important points on PoA

- Continuous (Non-atomic) Congestion games
  - Social cost defined as  $C(\mathbf{x}) = \sum_e x_e d_e(x_e)$  over the set of feasible loads  $X$ .
  - A Social optimum is a flow  $(\mathbf{f}^\circ, \mathbf{x}^\circ)$ , such that  $\mathbf{x}^\circ$  minimizes  $C(\mathbf{x})$  over  $X$ .
  - A flow  $(\mathbf{f}^*, \mathbf{x}^*)$  is a Wardrop Equilibrium iff it minimizes  $\Phi(\mathbf{x}) = \sum_e \int_0^{x_e} d_e(z) dz$  over  $X$ .
  - $PoA = \frac{C(\mathbf{x}^*)}{C(\mathbf{x}^\circ)}$ , independently of the choice of a WE  $\mathbf{x}^*$  or a social optimum  $\mathbf{x}^\circ$ .
  - For linear delays,  $PoA \leq 4/3$ . For polynomial delays of degree  $\leq p$ ,  $PoA \leq O(p/\log(p))$ .
- Discrete (atomic) congestion games
  - Social cost defined as before.
  - For unweighted games, and games with linear delays, there is a potential function  $\Phi : \mathcal{S} \rightarrow \mathbb{R}$ , such that every local minimum of  $\Phi$  is a Nash equilibrium.
  - If  $X_{eq}$  is the set of loads induced by a Nash Equilibrium profile and  $\mathbf{x}^\circ$  is a social optimum, we defined
 
$$PoA = \frac{\max_{\mathbf{x} \in X_{eq}} C(\mathbf{x})}{C(\mathbf{x}^\circ)}, \quad PoS = \frac{\min_{\mathbf{x} \in X_{eq}} C(\mathbf{x})}{C(\mathbf{x}^\circ)}.$$
  - For linear delays,  $PoA \leq \phi^2 = \frac{3+\sqrt{5}}{2}$ .
  - In an unweighted game with linear delays,  $PoS \leq 1 + 1/\sqrt{3}$ .

## Reducing the Price of Anarchy

We consider only continuous (non-atomic) congestion games. For the remaining of the lecture we take a generic NACG  $\mathcal{G} = (E, \mathcal{S}, \mathbf{w}, \mathbf{d})$ . We next review three techniques to reduce the PoA of a given instance.

### 1. Pricing

In this section we assume that a toll  $\tau_e$  has been set on each element  $e \in E$ , and that the users have to pay a cost  $d_e^\tau(x_e) := d_e(x_e) + \tau_e$  to take element  $e$ . So under this assumption, it is natural to claim that users will behave as in a Wardrop Equilibrium of the game  $\mathcal{G}^\tau = (E, \mathcal{S}, \mathbf{w}, \mathbf{d}^\tau)$ .

A natural question is thus the following: how should we set the toll prices  $\tau_e$ , if we want to reduce as much as possible the social cost  $C(\mathbf{x})$ . The answer to this question is surprisingly easy:

**Theorem 1.** *Let  $x \rightarrow x d_e(x)$  be convex and of class  $\mathcal{C}^1$  for all  $e \in E$ . Let  $\mathbf{x}^\circ$  be a social optimum of  $\mathcal{G}$ , and define  $\tau_e := x^\circ d'_e(x^\circ)$ , where  $d'_e$  is the derivative of  $d_e$ . Then,  $\mathbf{x}^\circ$  is a Wardrop Equilibrium of  $\mathcal{G}^\tau$ .*

*Proof.* This is a direct corollary of Proposition 4 in Lecture #6 (equivalence between the notions of social optimum for  $\mathcal{G}$  and Wardrop equilibrium for the game  $\mathcal{G}'$  with marginal costs  $\hat{\mathbf{d}}$ ).  $\square$

This simple result actually hides many interesting questions. For example, what is the minimum pricing policy that leads to a social optimum, or what happens if the users have a different perception of the toll fee (we should not add *time* with *money*, hence in reality  $d_e(x_e)$  must be converted to a monetary value to compute  $d_e^\tau$ . But this is a problem when users are not uniform and have a different perception of “what time costs”.)

## 2. Augmenting capacities

The next theorem shows that a Wardrop equilibrium is always better than the social optimum in the situation with twice as much traffic.

**Theorem 2.** *Let  $\mathcal{G} = (E, \mathcal{S}, \mathbf{w}, \mathbf{d})$  be a NACG, and let  $(\mathbf{f}^*, \mathbf{x}^*)$  be a WE for this game. If  $(\mathbf{f}, \mathbf{x})$  is any feasible flow of  $\mathcal{G}^1 = (E, \mathcal{S}, 2\mathbf{w}, \mathbf{d})$ , then  $C(\mathbf{x}^*) \leq C(\mathbf{x})$ . In particular, the WE equilibrium is always better than the social optimum in the situation with twice as much traffic.*

This can be translated into a theorem for the situation in which investments have been done to augment the link capacities:

**Corollary 3.** *Let  $\mathcal{G} = (E, \mathcal{S}, \mathbf{w}, \mathbf{d})$  be a NACG, and define the delay functions for augmented capacities:  $\tilde{d}_e(x) = \frac{1}{2}d_e(x/2)$ . Let  $(\mathbf{f}^*, \mathbf{x}^*)$  be a WE of the game  $\tilde{\mathcal{G}} = (E, \mathcal{S}, \mathbf{w}, \tilde{\mathbf{d}})$  with cost  $\tilde{C}(\mathbf{x}^*) := \sum_e x_e^* \tilde{d}_e(x_e^*)$ . Then, for any feasible flow  $(\mathbf{f}, \mathbf{x})$  of  $\mathcal{G}$ , we have  $\tilde{C}(\mathbf{x}^*) \leq C(\mathbf{x})$ .*

These theorems are proved in Exercise 1 of Worksheet #10.

## 3. Stackelberg Routing

In a Stackelberg game, we assume that a centralized player can route a fraction  $\alpha$  of the whole traffic. A Stackelberg strategy consists in a flow  $\mathbf{g}$  (inducing a load  $\mathbf{x}^{\mathbf{g}}$ ) satisfying:

$$\forall i \in [N], \quad \sum_{P \in \mathcal{S}^i} g_P := u_i \leq w_i \quad (1)$$

$$\sum_{P \in \mathcal{S}} g_P = \alpha \sum_i w_i. \quad (2)$$

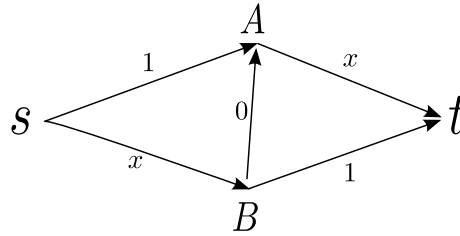
Then, we make the assumption that the remaining fraction  $(1 - \alpha)$  of the traffic is routed according to a Wardrop Equilibrium  $(\mathbf{h}, \mathbf{x}^{\mathbf{h}})$  of the game where  $\mathbf{g}$  is fixed, i.e.  $\mathcal{G}^{\mathbf{g}} = (E, \mathcal{S}, \mathbf{w} - \mathbf{u}, \mathbf{d}^{\mathbf{g}})$ , where

$$d_e^{\mathbf{g}}(x) := d_e(x_e^{\mathbf{g}} + x).$$

The Price of Anarchy for the Stackelberg strategy  $\mathbf{g}$  is then defined as  $PoA(\mathbf{g}) = \frac{C(\mathbf{x}^{\mathbf{g}} + \mathbf{x}^{\mathbf{h}})}{C(\mathbf{x}^{\mathbf{o}})}$ , where  $\mathbf{x}^{\mathbf{o}}$  is a social optimum (of the original game  $\mathcal{G}$ ).

The following question has been studied in the literature: Given a fraction  $\alpha$  of *controllable* traffic, how must we choose  $\mathbf{g}$  so that the resulting traffic  $\mathbf{f} = \mathbf{g} + \mathbf{h}$  is as close as possible to the social optimum?

We next give a simple example (from [Bonifaci, Harks & Schäfer, 2010]), where it is possible to compute the optimal Stackelberg strategy: consider the following Braess paradox-like network, where 1 unit of flow must be routed from  $s$  to  $t$ :



For any feasible flow  $\mathbf{f}$ , we denote by  $f_1$  the amount routed on  $s \rightarrow A \rightarrow t$ , by  $f_2$  the amount routed on  $s \rightarrow B \rightarrow t$ , and by  $f_3$  the amount of flow routed on the zig-zag strategy  $s \rightarrow B \rightarrow A \rightarrow t$ . We have the following lemma:

**Lemma 4.** *Let  $\mathbf{g}$  be any feasible Stackelberg strategy of weight  $\alpha$  for the network above, i.e.  $g_1 + g_2 + g_3 = \alpha$ . Then, the unique Wardrop equilibrium  $\mathbf{h}^*$  of  $\mathcal{G}^{\mathbf{g}}$  is  $h_1^* = h_2^* = 0$ ,  $h_3^* = 1 - \alpha$ .*

*Proof.* Let  $\mathbf{g}$  be a Stackelberg strategy of weight  $\alpha$  ( $g_1 + g_2 + g_3 = \alpha$ ), and  $\mathbf{h}$  be a feasible strategy for the players not centrally controlled, i.e.  $h_1 + h_2 + h_3 = 1 - \alpha$ . For a fixed  $\mathbf{g}$ , the costs on each path from  $s$  to  $t$  are:

$$\begin{aligned} c_1(\mathbf{h}) &= 1 + g_1 + g_3 + h_1 + h_3 \\ c_2(\mathbf{h}) &= 1 + g_2 + g_3 + h_2 + h_3 \\ c_3(\mathbf{h}) &= g_2 + g_3 + h_2 + h_3 + g_1 + g_3 + h_1 + h_3 = 1 + g_3 + h_3, \end{aligned}$$

where we have used that  $g_1 + g_2 + g_3 + h_1 + h_2 + h_3 = 1$  to simplify the expression of  $c_3(\mathbf{h})$ . So we have  $c_3(\mathbf{h}) \leq c_1(\mathbf{h})$  and  $c_3(\mathbf{h}) \leq c_2(\mathbf{h})$ , which shows that  $\mathbf{h}^* = [0, 0, 1 - \alpha]^T$  is a Wardrop equilibrium of  $\mathcal{G}^{\mathbf{g}}$ . Moreover, these inequalities are strict if  $g_1 > 0$  and  $g_2 > 0$ , in which case  $\mathbf{h}^*$  is the only Wardrop equilibrium induced by  $\mathbf{g}$ . If  $g_1 = 0$ , then we have  $c_1(\mathbf{h}) = c_3(\mathbf{h})$  only in the case where  $h_1 = 0$ , so we never have an incentive to route drivers on the route 1. A similar argument holds for  $h_2$ , so that every WE must satisfy  $h_1 = h_2 = 0$  and  $\mathbf{h}^*$  is the only WE of  $\mathcal{G}^{\mathbf{g}}$ .  $\square$

We are thus in a nice situation where the WE flow induced by  $\mathbf{g}$  does not depend on  $\mathbf{g}$ . This allows us to compute easily the optimal Stackelberg strategy: for an arbitrary Stackelberg strategy  $\mathbf{g}$  of weight  $\alpha$ , the global flow is

$$\mathbf{f} = \begin{pmatrix} g_1 \\ g_2 \\ g_3 + 1 - \alpha \end{pmatrix}.$$

This flow has a cost

$$C(\mathbf{x}^{\mathbf{g}} + \mathbf{x}^{\mathbf{h}}) = \underbrace{g_1}_{s \rightarrow A} + \underbrace{g_2}_{B \rightarrow t} + \underbrace{(g_1 + g_3 + 1 - \alpha)^2}_{A \rightarrow t} + \underbrace{(g_2 + g_3 + 1 - \alpha)^2}_{s \rightarrow B},$$

must be minimized under the constraint  $g_1 + g_2 + g_3 = \alpha$  (and  $\mathbf{g} \geq \mathbf{0}$ ). Using this inequality, the cost rewrites

$$C(\mathbf{x}^{\mathbf{g}} + \mathbf{x}^{\mathbf{h}}) = g_1 + g_2 + (1 - g_2)^2 + (1 - g_1)^2,$$

and is minimized under the constraints  $g_1 \geq 0$ ,  $g_2 \geq 0$ ,  $g_1 + g_2 \leq \alpha$  for  $g_1 = g_2 = \frac{1}{2}\alpha$  (and so  $g_3 = 0$ ).

We thus obtain the following proposition, which gives a lower bound on the PoA that any Stackelberg strategy must satisfy for the example studied above, and hence for at least one instance with linear delay functions.

**Proposition 5.** *There is an instance with linear delay functions such that if  $(\mathbf{g}, \mathbf{x}^g)$  is an arbitrary Stackelberg strategy of weight  $\alpha$  inducing a WE flow  $(\mathbf{h}, \mathbf{x}^h)$  for  $\mathcal{G}^g$ , then*

$$PoA(\mathbf{g}) \geq \frac{4 - 2\alpha + \alpha^2}{3}.$$

*Proof.* For a given  $\alpha$ , we know that the Stackelberg strategy minimizing  $C(\mathbf{x}^g + \mathbf{x}^h)$  is  $\mathbf{g} = (\alpha/2, \alpha/2, 0)^T$  and induces the WE  $\mathbf{h} = (0, 0, 1 - \alpha)^T$  for  $\mathcal{G}^g$ . This flow has cost

$$C(\mathbf{x}^g + \mathbf{x}^h) = \frac{1}{2}\alpha + \frac{1}{2}\alpha + (1 - \frac{1}{2}\alpha)^2 + (1 - \frac{1}{2}\alpha)^2 = \alpha + 2(1 + \frac{\alpha^2}{4} - \alpha).$$

We obtain the lower bound of the proposition by dividing by the social optimum  $C(\mathbf{x}^o) = \frac{3}{2}$ , which is obtained for the flow  $\mathbf{o}$  where half of the traffic is routed through  $A$ , half is routed through  $B$ , and no one takes the zigzag :

$$\frac{C(\mathbf{x}^g + \mathbf{x}^h)}{C(\mathbf{x}^o)} \geq \left(\alpha + 2(1 + \frac{\alpha^2}{4} - \alpha)\right) \frac{2}{3} = \frac{4 - 2\alpha + \alpha^2}{3}.$$

□

The bad news is that in general it is very hard to compute the optimal Stackelberg strategy. Below is a hardness result proved by Roughgarden, whose proof will be omitted.

**Theorem 6.** *For  $\alpha \in (0, 1)$ , the problem of computing the optimal Stackelberg strategy is NP-hard, even for instances in networks of parallel links with linear delay functions.*

But the good news is that the optimal Stackelberg strategy can be approximated by an efficient and simple algorithm. This has been known for a long time for single-commodity networks of parallel links, but until very recently no result was known for arbitrary network topologies. In a recent article, [Bonifaci, Harks & Schäfer, 2010], it was shown that a simple heuristic approach (the SCALE strategy) approaches the

for networks of arbitrary topology. The approach of these authors relies on the very intuitive SCALE strategy:

**Definition 1** (SCALE Strategy). The scale strategy consists in routing a fraction  $\alpha$  of the traffic, by setting  $\mathbf{g} = \alpha \mathbf{f}^o$ , where  $\mathbf{f}^o$  is a social optimum of  $\mathcal{G}$ .

We are now going to give the result of Bonifaci et. al. for linear delay functions.

Before giving the main theorem of this section, we need a technical definition, similar as the definition of  $\beta(\mathcal{D})$  we used to study the PoA of continuous games: consider a game  $\mathcal{G}$  with delay functions  $d_e$  in the family  $\mathcal{D}$ , let  $(\mathbf{f}^o, \mathbf{x}^o)$  be a social optimum and let  $\lambda$  be a positive scalar. For a Stackelberg strategy  $(\mathbf{g}, \mathbf{x}^g)$  inducing a Wardrop equilibrium  $(\mathbf{h}, \mathbf{x}^h)$  of  $\mathcal{G}^g$ , we define

$$\omega_\lambda(\mathbf{g}, \mathcal{D}) := \sup_{\mathbf{d} \in \mathcal{D}} \max_{e \in E} \frac{x_e^o}{x_e^g + x_e^h} \frac{d_e(x_e^g + x_e^h) - \lambda d_e(x_e^o)}{d_e(x_e^g + x_e^h)}.$$

**Proposition 7.** Let  $\mathcal{G}$  be a NACG with delay functions  $d_e$  in the family  $\mathcal{D}$ , and let  $(\mathbf{o}, \mathbf{x}^{\mathbf{o}})$  be a social optimum. If  $(\mathbf{g}, \mathbf{x}^{\mathbf{g}})$  is a Stackelberg strategy satisfying  $x_e^{\mathbf{g}} \leq x_e^{\mathbf{o}}$  for all  $e \in E$ , and if  $\omega_\lambda(\mathbf{g}, \mathcal{D}) < 1$ , then

$$PoA(\mathbf{g}) \leq \frac{\lambda}{1 - \omega_\lambda(\mathbf{g}, \mathcal{D})}.$$

Note that this proposition virtually gives a bound for every scalar  $\lambda$  satisfying the technical condition  $\omega_\lambda(\mathbf{g}, \mathcal{D}) < 1$ .

*Proof.* Recall the variational characterization of a WE (Proposition 2 in Lecture #7):  $(\mathbf{h}, \mathbf{x}^{\mathbf{h}})$  is a WE of  $\mathcal{G}^{\mathbf{g}}$  iff

$$\forall \mathbf{x}' \text{ feasible load for } \mathcal{G}^{\mathbf{g}}, \quad \sum_{e \in E} x_e^{\mathbf{h}} d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) \leq \sum_{e \in E} x_e' d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}).$$

In particular, for the flow  $\mathbf{h}' = \mathbf{o} - \mathbf{g}$ , which is feasible for  $\mathcal{G}^{\mathbf{g}}$  and induces the load  $\mathbf{x}' = \mathbf{x}^{\mathbf{o}} - \mathbf{x}^{\mathbf{g}}$ , we obtain

$$\begin{aligned} \sum_{e \in E} x_e^{\mathbf{h}} d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) &\leq \sum_{e \in E} (x_e^{\mathbf{o}} - x_e^{\mathbf{g}}) d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) \\ \iff C(\mathbf{x}^{\mathbf{g}} + \mathbf{x}^{\mathbf{h}}) &\leq \sum_{e \in E} x_e^{\mathbf{o}} d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}). \end{aligned}$$

Now, by using the definition of  $\omega_\lambda(\mathbf{g}, \mathcal{D})$ , we have

$$\forall e \in E, \quad \omega_\lambda(\mathbf{g}, \mathcal{D})(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) \geq x_e^{\mathbf{o}} (d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) - \lambda d_e(x_e^{\mathbf{o}})).$$

By combining the last two inequalities, we obtain:

$$C(\mathbf{x}^{\mathbf{g}} + \mathbf{x}^{\mathbf{h}}) \leq \sum_{e \in E} \omega_\lambda(\mathbf{g}, \mathcal{D})(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) d_e(x_e^{\mathbf{g}} + x_e^{\mathbf{h}}) + \lambda \sum_{e \in E} x_e^{\mathbf{o}} d_e(x_e^{\mathbf{o}}) = \omega_\lambda(\mathbf{g}, \mathcal{D}) C(\mathbf{x}^{\mathbf{g}} + \mathbf{x}^{\mathbf{h}}) + \lambda C(\mathbf{x}^{\mathbf{o}})$$

If the condition  $\omega_\lambda(\mathbf{g}, \mathcal{D}) < 1$  is fulfilled, this implies

$$C(\mathbf{x}^{\mathbf{g}} + \mathbf{x}^{\mathbf{h}}) \leq \frac{\lambda}{1 - \omega_\lambda(\mathbf{g}, \mathcal{D})} C(\mathbf{x}^{\mathbf{o}}).$$

□

We can finally prove a theorem for the SCALE strategy and linear delays (or even, any function in the class  $\mathcal{L}$  of delay functions  $d$  (continuous, nondecreasing) satisfying  $\forall x \geq 0, \forall c \in [0, 1], d(cx) \geq cd(x)$ ). We have already noted in an exercise that  $\mathcal{L}$  actually contains all concave delay functions.

**Theorem 8.** Let  $\mathcal{G}$  be a game with delay functions in  $\mathcal{L}$ ,  $(\mathbf{o}, \mathbf{x}^{\mathbf{o}})$  be a social optimum and  $\mathbf{g} = \alpha \mathbf{o}$  be a SCALE strategy routing a fraction  $\alpha$  of the traffic. Then,

$$PoA(\mathbf{g}) \leq \frac{(1 + \sqrt{1 - \alpha})^2}{2(1 + \sqrt{1 - \alpha}) - 1}.$$

*Proof.* Let  $\lambda \in (0, 1)$ . We first prove that  $\omega_\lambda(\mathbf{g}, \mathcal{L}) \leq \max\{\frac{1-\lambda}{\alpha}, \frac{1}{4\lambda}\}$ . To do this, define

$$\omega_e = \frac{x_e^{\mathbf{o}}}{\alpha x_e^{\mathbf{o}} + x_e^{\mathbf{h}}} \frac{d_e(\alpha x_e^{\mathbf{o}} + x_e^{\mathbf{h}}) - \lambda d_e(x_e^{\mathbf{o}})}{d_e(\alpha x_e^{\mathbf{o}} + x_e^{\mathbf{h}})}.$$

We consider two cases:

- If  $\alpha x_e^o + x_e^h \geq x_e^o$ , we define  $\mu = \frac{x_e^o}{\alpha x_e^o + x_e^h} \leq 1$ . Then, using that  $d_e \in \mathcal{L}$  we obtain

$$\omega_e \leq \mu \frac{d_e(\alpha x_e^o + x_e^h) - \lambda d_e(\mu(\alpha x_e^o + x_e^h))}{d_e(\alpha x_e^o + x_e^h)} \leq \mu(1 - \lambda\mu) \leq \frac{1}{4\lambda},$$

where the last inequality is obtained by taking the max of  $\mu(1 - \lambda\mu)$  over  $\mu \in [0, 1]$ .

- otherwise  $(\alpha x_e^o + x_e^h < x_e^o)$ , we have

$$\omega_e \leq \frac{x_e^o}{\alpha x_e^o + x_e^h} \frac{d_e(\alpha x_e^o + x_e^h) - \lambda d_e(\alpha x_e^o + x_e^h)}{d_e(\alpha x_e^o + x_e^h)} \leq \sup_{z \geq 0} \frac{x_e^o}{\alpha x_e^o + z} (1 - \lambda) = \frac{1 - \lambda}{\alpha},$$

where for the first inequality we have used that  $d_e$  is nondecreasing.

These two cases show that  $\omega_\lambda(\mathbf{g}, \mathcal{L}) \leq \max\{\frac{1-\lambda}{\alpha}, \frac{1}{4\lambda}\}$ .

Now, we take the particular value  $\lambda = \frac{1}{2}(1 + \sqrt{1 - \alpha})$ , which is a value  $\leq 1$  for which the two arguments of the maximum in the upper bound of  $\omega_\lambda(\mathbf{g}, \mathcal{L})$  coincide:

$$\frac{1 - \lambda}{\alpha} = \frac{1}{4\lambda} = \frac{1}{2(1 + \sqrt{1 - \alpha})}.$$

So we have  $\omega_\lambda(\mathbf{g}, \mathcal{L}) \leq \frac{1}{2(1 + \sqrt{1 - \alpha})} < 1$ , and we can apply Proposition 7:

$$PoA \leq \frac{\lambda}{1 - \omega_\lambda(\mathbf{g}, \mathcal{D})} = \frac{\lambda}{1 - \frac{1}{4\lambda}} = \frac{4\lambda^2}{4\lambda - 1} = \frac{(1 + \sqrt{1 - \alpha})^2}{2(1 + \sqrt{1 - \alpha}) - 1}.$$

□

Observe that Theorem 8 shows that the SCALE strategy approximates the optimal Stackelberg strategy in the following sense: it provides a solution  $\mathbf{g}$  such that  $PoA(\mathbf{g}) \leq \frac{(1 + \sqrt{1 - \alpha})^2}{2(1 + \sqrt{1 - \alpha}) - 1}$ , while we know from Proposition 5 that for some instance, the optimal Stackelberg strategy  $\mathbf{g}^*$  satisfies  $PoA(\mathbf{g}^*) \geq \frac{4 - 2\alpha + \alpha^2}{3}$ . Those bounds are displayed in the figure at the bottom of this page. For all  $\alpha$ , the upper bound is less than 1.12 times the lower bound. So the SCALE strategy is within 12% of the best possible bound we could have hoped to prove for any Stackelberg strategy.

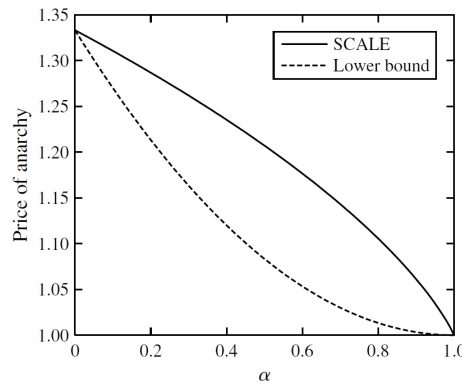


Figure 1: Upper bound for the PoA of the SCALE strategy (for all instances), vs. Lower bound for the PoA of *any* strategy (attained for some instances). Figure from [Bonifaci, Harks & Schäfer, 2010].